

CASHFLOW STATEMENT

For the Year Ended March 31, 2025



	2024 Budget	2024 Actual		(Japanese yen) Difference
REVENUE				
Student fees	7,178,367,000	7,194,751,000	△	16,384,000
Entrance examination fees and other fees	355,148,000	440,353,750	△	85,205,750
Donations	40,000,000	18,598,351		21,401,649
Subsidies	1,069,831,000	1,243,947,240	△	174,116,240
Income from the sale of assets	3,300,000,000	3,300,000,000		0
Income from business activities	30,980,000	31,786,494	△	806,494
Interest and dividends income	103,031,000	103,833,507	△	802,507
Miscellaneous	232,577,000	252,843,291	△	20,266,291
Loans	0	0		0
Advances received	1,467,638,000	1,485,884,786	△	18,246,786
Others	102,218,000	552,288,589	△	450,070,589
Income-flow adjustment	△ 1,624,276,000	△ 1,653,527,514		29,251,514
Cash and equivalents carried over from previous year	3,328,166,000	3,328,165,347		653
TOTAL REVENUE	15,583,680,000	16,298,924,841	△	715,244,841
	2024 Budget	2024 Actual		Difference
EXPENDITURE				
Personnel	4,765,596,000	4,677,656,933		87,939,067
Education and research	2,992,076,000	2,875,022,552		117,053,448
Institutional administration	817,409,000	735,183,453		82,225,547
Interest on loans	0	0		0
Repayment of loans	0	0		0
Facilities	467,978,000	438,566,291		29,411,709
Equipment	992,301,000	483,110,683		509,190,317
Asset management	3,114,238,000	3,867,622,073	△	753,384,073
Others	265,436,000	257,092,420		8,343,580
Reserve fund	13,248,000	—		13,248,000
Expenses-flow adjustment	△ 216,959,000	△ 551,515,379		334,556,379
Cash and equivalents carried forward to next year	2,372,357,000	3,516,185,815	△	1,143,828,815
TOTAL EXPENDITURE	15,583,680,000	16,298,924,841	△	715,244,841

STATEMENT OF INCOME AND EXPENDITURE FROM OPERATING ACTIVITIES

For the Year Ended March 31, 2025



(Japanese yen)

	2024 Budget	2024 Actual	Difference
EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE			
REVENUE			
Student fees	7,178,367,000	7,194,751,000	△ 16,384,000
Entrance examination fees and other fees	355,148,000	440,353,750	△ 85,205,750
Donations	31,000,000	18,635,116	12,364,884
Subsidies	1,069,831,000	1,238,722,240	△ 168,891,240
Income from business activities	30,980,000	31,786,494	△ 806,494
Miscellaneous	232,577,000	254,343,291	△ 21,766,291
TOTAL REVENUE	8,897,903,000	9,178,591,891	△ 280,688,891
EXPENDITURE			
Personnel	4,775,435,000	4,680,417,078	95,017,922
Education and research	3,893,211,000	3,695,062,551	198,148,449
Institutional administration	876,630,000	792,807,750	83,822,250
Uncollectible accounts	0	29,200	△ 29,200
TOTAL EXPENDITURE	9,545,276,000	9,168,316,579	376,959,421
EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE	△ 647,373,000	10,275,312	△ 657,648,312
NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE			
REVENUE			
Interest and dividends	103,031,000	103,833,507	△ 802,507
Others	0	0	0
TOTAL REVENUE	103,031,000	103,833,507	△ 802,507
EXPENDITURE			
Interest on loans	0	0	0
Others	0	0	0
TOTAL EXPENDITURE	0	0	0
NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE	103,031,000	103,833,507	△ 802,507
CURRENT ACCOUNT BALANCE	△ 544,342,000	114,108,819	△ 658,450,819
EXTRAORDINARY INCOME AND EXPENDITURE			
REVENUE			
Gain on the sale of assets	0	0	0
Others	11,000,000	19,105,056	△ 8,105,056
TOTAL REVENUE	11,000,000	19,105,056	△ 8,105,056
EXPENDITURE			
Loss on disposal of assets	6,118,000	92,674,294	△ 86,556,294
Others	0	0	0
TOTAL EXPENDITURE	6,118,000	92,674,294	△ 86,556,294
EXTRAORDINARY INCOME AND EXPENDITURE BALANCE	4,882,000	△ 73,569,238	78,451,238
RESERVE FUND	14,907,000	—	14,907,000
ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS	△ 554,367,000	40,539,581	△ 594,906,581
TRANSFER TO CAPITAL FUNDS	△ 1,115,140,000	△ 265,144,283	△ 849,995,717
ANNUAL INCOME AND EXPENDITURE BALANCE	△ 1,669,507,000	△ 224,604,702	△ 1,444,902,298
BALANCE CARRIED OVER FROM PREVIOUS YEAR	△ 755,152,000	△ 755,151,711	△ 289
REVERSAL OF CAPITAL FUNDS	0	0	0
BALANCE CARRIED FORWARD TO NEXT YEAR	△ 2,424,659,000	△ 979,756,413	△ 1,444,902,587
TOTAL INCOME	9,011,934,000	9,301,530,454	△ 289,596,454
TOTAL EXPENDITURE	9,566,301,000	9,260,990,873	305,310,127

BALANCE SHEET

As of March 31, 2025



	2024	2023	Difference
<i>(Japanese yen)</i>			
ASSETS			
Fixed assets	43,886,911,578	43,817,750,860	69,160,718
Tangible fixed assets:	18,347,542,896	18,447,632,340	△ 100,089,444
Land	4,116,072,272	4,115,990,988	81,284
Buildings	9,593,707,575	9,631,588,055	△ 37,880,480
Structures	399,114,933	427,053,091	△ 27,938,158
Educational equipment	780,111,741	665,062,936	115,048,805
Institutional administrative equipment	29,439,849	26,179,664	3,260,185
Books	3,429,096,523	3,417,285,603	11,810,920
Vehicles	3	3	0
Construction in progress	0	164,472,000	△ 164,472,000
Specified assets	25,336,618,446	25,229,577,265	107,041,181
Intangible fixed assets	202,750,236	140,541,255	62,208,981
Current assets:	3,654,872,557	3,423,664,580	231,207,977
Cash at bank and in hand	3,516,185,815	3,328,165,347	188,020,468
Accounts receivable	126,411,534	85,349,534	41,062,000
Short-term loans receivable	5,047,578	5,470,073	△ 422,495
Advance payments	7,227,630	4,679,626	2,548,004
TOTAL ASSETS	47,541,784,135	47,241,415,440	300,368,695
	2024	2023	Difference
LIABILITIES			
Fixed liabilities:	2,218,615,559	2,215,855,414	2,760,145
Long-term accounts payable	0	0	0
Accrued severance indemnities	2,218,615,559	2,215,855,414	2,760,145
Current liabilities:	2,161,164,774	1,904,095,805	257,068,969
Accounts payable	546,835,753	245,661,427	301,174,326
Advance received	1,485,884,786	1,527,086,780	△ 41,201,994
Deposits received	128,444,235	131,347,598	△ 2,903,363
TOTAL LIABILITIES	4,379,780,333	4,119,951,219	259,829,114
	2024	2023	Difference
NET ASSETS			
Capital funds:	44,141,760,215	43,876,615,932	265,144,283
No.1 capital fund	34,114,438,137	33,621,966,638	492,471,499
No.2 capital fund	4,813,814,546	5,156,998,330	△ 343,183,784
No.3 capital fund	4,569,507,532	4,567,650,964	1,856,568
No.4 capital fund	644,000,000	530,000,000	114,000,000
Balance carried forward to next year	△ 979,756,413	△ 755,151,711	△ 224,604,702
TOTAL NET ASSETS	43,162,003,802	43,121,464,221	40,539,581
TOTAL LIABILITIES AND NET ASSETS	47,541,784,135	47,241,415,440	300,368,695