## **CASHFLOW STATEMENT**

For the Year Ended March 31, 2022



REVENUE		2021 Budget		2021 Actual		(Japanese yen) Difference
Student fees		6,497,201,000		6,498,710,200	^	1,509,200
Entrance examination fees and other fees		363,072,000		358,842,124	Δ	4,229,876
Donations		40,000,000		21,682,648		18,317,352
Subsidies		956,060,000		1,114,476,738	^	
Income from the sale of assets		, ,			Δ	158,416,738
		500,000,000		500,000,000		0
Income from business activities		32,497,000		42,261,188	Δ	9,764,188
Interest and dividends income		64,290,000		63,284,333		1,005,667
Miscellaneous		137,984,000		140,036,625	Δ	2,052,625
Loans		0		0		0
Advances received		1,328,318,000		1,348,527,700	Δ	20,209,700
Others		104,447,000		153,641,472	Δ	49,194,472
Income-flow adjustment	Δ	1,398,152,000	Δ	1,401,751,755		3,599,755
Cash and equivalents carried over from previous year		6,200,070,000		6,200,070,000		0
TOTAL REVENUE		14,825,787,000		15,039,781,273	Δ	213,994,273
		2021 Budget		2021 Actual		Difference
EXPENDITURE						
Personnel		3,973,174,000		3,956,022,899		17,151,101
Education and research		2,291,502,000		2,132,302,112		159,199,888
Institutional administration		598,208,000		576,171,754		22,036,246
Interest on loans		0		0		0
Repayment of loans		0		0		0
Facilities		581,348,000		502,627,859		78,720,141
Equipment		99,889,000		138,330,436	Δ	38,441,436
Asset management		1,023,582,000		1,473,794,856	Δ	450,212,856
Others		328,333,000		324,616,560		3,716,440
Reserve fund		1,000,000		_		1,000,000
Expenses-flow adjustment	Δ	271,249,000	Δ	264,084,203	Δ	7,164,797
Cash and equivalents carried forward to next year		6,200,000,000		6,199,999,000		1,000
TOTAL EXPENDITURE		14,825,787,000		15,039,781,273	Δ	213,994,273

## STATEMENT OF INCOME AND EXPENDITURE FROM OPERATING ACTIVITIES

For the Year Ended March 31, 2022



(Japanese yen)

			(Japane	oso you
	2021 Budget	2021 Actual	Differ	ence
EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE				
REVENUE				
Student fees	6,497,201,000	6,498,710,200		9,200
Entrance examination fees and other fees	363,072,000	358,842,124		9,876
Donations	31,000,000	21,413,055	,	6,945
Subsidies	931,348,000	1,089,764,738	△ 158,41	,
Income from business activities	32,497,000	42,261,188		4,188
Miscellaneous	137,984,000	141,041,225		7,225
TOTAL REVENUE	7,993,102,000	8,152,032,530	△ 158,93	0,530
EXPENDITURE				
Personnel	3,989,615,000	3,972,655,081	16,95	9,919
Education and research	3,160,429,000	3,001,488,277	158,94	0,723
Institutional administration	654,780,000	632,758,518	22,02	1,482
Uncollectible accounts	0	287,200	△ 28	7,200
TOTAL EXPENDITURE	7,804,824,000	7,607,189,076	197,63	4,924
EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE	188,278,000	544,843,454	△ 356,56	5,454
	2021 Budget	2021 Actual	Differ	ence
NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE				
REVENUE	C4 200 000	02 204 222	4.00	F 007
Interest and dividends Others	64,290,000 0	63,284,333 0	1,00	5,667 0
· · · · · · · · · · · · · · · · · · ·			4.00	
TOTAL REVENUE	64,290,000	63,284,333	1,00	5,667
EXPENDITURE				
Interest on loans	0	0		0
Others	0	0		0
TOTAL EXPENDITURE	0	0		0
NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE	64,290,000	63,284,333	1,00	5,667
CURRENT ACCOUNT BALANCE	252,568,000	608,127,787	△ 355,55	9,787
	2021 Budget	2021 Actual	Differ	ence
EXTRAORDINARY INCOME AND EXPENDITURE				
REVENUE	400.000	400.000		
Gain on the sale of assets	190,000	190,000	0.00	0
Others	41,712,000	33,647,676		4,324
TOTAL REVENUE	41,902,000	33,837,676	8,06	4,324
EXPENDITURE				
Loss on disposal of assets	28,574,000	24,299,819	4,27	4,181
Others	0	0		0
TOTAL EXPENDITURE	28,574,000	24,299,819	4,27	4,181
EXTRAORDINARY INCOME AND EXPENDITURE BALANCE	13,328,000	9,537,857	3,79	0,143
RESERVE FUND	1,000,000	_	1,00	0,000
ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS	264,896,000	617,665,644	△ 352,76	
TRANSFER TO CAPITAL FUNDS	△ 416,608,000	△ 409,021,068		6,932
ANNUAL INCOME AND EXPENDITURE BALANCE	△ 151,712,000	208,644,576	△ 360,35	6,576
BALANCE CARRIED OVER FROM PREVIOUS YEAR	232,042,000	232,041,852		148
REVERSAL OF CAPITAL FUNDS	0	0		0
BALANCE CARRIED FORWARD TO NEXT YEAR	80,330,000	440,686,428	△ 360,35	6,428
TOTAL INCOME	8,099,294,000	8,249,154,539	△ 149,86	0,539
TOTAL EXPENDITURE	7,834,398,000	7,631,488,895	202,90	9,105

## **BALANCE SHEET**

As of March 31, 2022



				(Japanese yen)
	2021	2020		Difference
ASSETS				
Fixed assets	40,776,440,405	40,154,575,412		621,864,993
Tangible fixed assets:	18,292,544,507	18,569,284,835	Δ	276,740,328
Land	4,076,896,028	4,040,183,253		36,712,775
Buildings	9,499,540,167	9,657,900,343	Δ	158,360,176
Structures	495,114,285	542,960,161	Δ	47,845,876
Educational equipment	768,289,301	938,618,079	Δ	170,328,778
Institutional administrative equipment	38,697,435	35,592,415		3,105,020
Books	3,370,105,089	3,353,047,782		17,057,307
Vehicles	529,202	982,802	Δ	453,600
Construction in progress	43,373,000	0		43,373,000
Specified assets	22,226,627,599	21,297,597,590		929,030,009
Intangible fixed assets	257,268,299	287,692,987	Δ	30,424,688
Current assets:	6,286,041,536	6,304,340,428	Δ	18,298,892
Cash at bank and in hand	6,199,999,000	6,200,070,000	Δ	71,000
Accounts receivable	74,486,855	90,261,921	Δ	15,775,066
Short-term loans receivable	7,241,355	9,319,507	$\triangle$	2,078,152
Advance payments	4,314,326	4,689,000	Δ	374,674
TOTAL ASSETS	47,062,481,941	46,458,915,840		603,566,10
	2021	2020		Difference
LIABILITIES				
Fixed liabilities:	2,309,876,608	2,345,288,066	Δ	35,411,458
Long-term accounts payable	104,087,280	156,130,920	Δ	52,043,640
Accrued severance indemnities	2,205,789,328	2,189,157,146		16,632,182
Current liabilities:	1,615,024,480	1,593,712,565		21,311,915
Accounts payable	155,307,923	162,471,314	Δ	7,163,391
Advance received	1,348,527,700	1,326,977,700		21,550,000
Deposits received	111,188,857	104,263,551		6,925,306
TOTAL LIABILITIES	3,924,901,088	3,939,000,631	Δ	14,099,543
	2021	2020		Difference
NET ASSETS				
Capital funds:	42,696,894,425	42,287,873,357		409,021,068
No.1 capital fund	31,727,202,141	31,381,468,298		345,733,843
No.2 capital fund	5,872,041,320	5,808,754,095		63,287,225
No.3 capital fund	4,567,650,964	4,567,650,964		(
No.4 capital fund	530,000,000	530,000,000		(
Balance carried forward to next year	440,686,428	232,041,852		208,644,576
TOTAL NET ASSETS	43,137,580,853	42,519,915,209		617,665,644
TOTAL LIABILITIES AND NET ASSETS	47,062,481,941	46,458,915,840		603,566,101