## **CASHFLOW STATEMENT**

For the Year Ended March 31, 2024



		2023 Budget		2023 Actual		( <b>J</b> apanese yen) Difference
EVENUE		2020 200900		2020 / 10100		Dilloronico
Student fees		6,804,890,000		6,804,445,460		444,540
Entrance examination fees and other fees		363,313,000		367,351,640	$\triangle$	4,038,640
Donations		40,000,000		14,180,140		25,819,860
Subsidies		1,202,713,000		1,221,453,898	$\triangle$	18,740,898
Income from the sale of assets		3,400,000,000		3,800,000,000	$\triangle$	400,000,000
Income from business activities		34,014,000		31,818,420		2,195,580
Interest and dividends income		74,118,000		78,241,988	Δ	4,123,988
Miscellaneous		203,486,000		208,845,509	Δ	5,359,509
Loans		0		0		C
Advances received		1,467,548,000		1,527,086,780	$\triangle$	59,538,780
Others		98,382,000		149,967,244	Δ	51,585,244
Income-flow adjustment	Δ	1,615,054,000	$\triangle$	1,628,310,734		13,256,734
Cash and equivalents carried over from previous year		6,200,000,000		6,200,000,000		(
DTAL REVENUE		18,273,410,000		18,775,080,345	Δ	501,670,345
		2023 Budget		2023 Actual		Difference
XPENDITURE		4 0 45 000 000		4 000 007 000		05 705 000
Personnel		4,345,993,000		4,320,267,332		25,725,668
Education and research		2,830,227,000		2,748,715,828		81,511,172
Institutional administration		810,476,000		793,878,336		16,597,664
Interest on loans		0		0		(
Repayment of loans		0		0		0
Facilities		604,037,000		544,289,393		59,747,607
Equipment		340,282,000		305,905,193		34,376,807
Asset management		5,042,469,000		6,718,873,179	Δ	1,676,404,179
Others		284,262,000		264,967,470		19,294,530
Reserve fund		70,000		-		70,000
Expenses-flow adjustment	$\triangle$	184,406,000	$\triangle$	249,981,733		65,575,733
Cash and equivalents carried forward to next year		4,200,000,000		3,328,165,347		871,834,653
OTAL EXPENDITURE						

## STATEMENT OF INCOME AND EXPENDITURE FROM OPERATING ACTIVITIES

For the Year Ended March 31, 2024



2023 Budget     2023 Actual     Difference       REVENUE     500-000     6,803,463,660     44,450       Structure trains     333,13,000     337,870     △     44,303,800       Structure trains     33,000,000     317,370,470,400     △     17,206,300       Scructure trains     31,000,000     317,370,471,390     △     6,271,490       Microllamoous     203,480,600     2,865,300,483     △     6,271,940       TOTAL EVENUE     8,819,590,000     8,828,300,483     △     6,330,683       EXPENITURE     Personne     Personne     7,283,300,00     3,446,400     14,873,830,833,840       Instatutional administrution     8,680,720,000     8,810,240,980     14,976,533,82     14,976,533,82       Instatutional administrution     8,940,771,410,90     0     0     0     0       TOTAL EVENUE     8,940,714,719     Microllamoso,88,907,714     14,976,393,623     24,987,714     18,976,533,82     14,976,990     0     0     0     0     0     0     0     0     0     0     0     0     0						(Japanese yen)
REVENCE     5.044.85.00     6,804.45.46     44.50       Entransico resamination frees and other frees     363.313.00     367.313.00     367.315.40     △     4.038.60       Buddent frees     310.00.00     31.94.00.46     √     4.038.60       Buddent frees     310.00.00     31.818.40     △     8.038.208       Buddent frees     203.488.000     200.705.409     △     8.238.000       TOTAL REVENUE     8,619.980,000     8.622.904.693     △     9.308.003       EXPENDITURE      4.338.476.000     4.01.280.2448     27.938.502       Expenditure     4.338.476.000     4.91.76.838.448     27.938.502       Expenditure     0		2023 Budget		2023 Actual		
Budar free     6,046,980,000     6,046,460     44,4540       Emmance avanisation frees     336,313,000,00     137,311,640     44,5640       Dividions     11,020,0340     11,201,634,280     21,056,034       Subardies     11,428,083,000     8,622,904,683     4,032,400       TOTAL REVENUE     8,619,596,000     8,622,904,683     4,235,400       TOTAL REVENUE     8,619,596,000     8,622,904,683     4,236,400       EXPENDITURE     1     4,338,470,000     4,310,582,448     27,893,502       Expenditures     8,619,596,000     8,622,904,683     4,306,693     12,647,000       EXPENDITURE     1     4,338,470,000     4,310,582,448     27,893,502       Institutional administration     866,073,000     8,419,009,800     124,647,000       EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE     203,848,80,000     8,419,102,808     124,3407,102       REVENUE     74,118,000     76,241,988     4,123,988     100     0       TOTAL REVENUE     74,118,000     76,241,988     4,123,988     0     0     0     0       Difference	EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE	-				
Environce scameation files and other freis     383.31.3000     37.367,640     ▲ 4028,840       Subsidies     11.182,893,000     13.494,464     17.050,534       Subsidies     11.182,893,000     12.344,464     17.050,534       Microllancous     203.466,000     209,705,409     △     6.219,409       TOTAL EVENUE     8,151,556,000     8.628,904,693     △     9.306,693       EXPENDITURE     Parsonal     4.338,476,000     4.310,582,448     27,893,502       Education and research     3.726,339,000     3.649,700,818     726,858,163     △     9.306,693       Education and research     3.726,339,000     3.649,700,818     726,858,163     △     9.00,659       Education and research     3.726,339,000     3.649,700,818     726,858,163     △     10.575,268       Uncalicable accounts     0	REVENUE					
Dominins     31,000,000     1201634,966     17,000,524       business activities     34,014,000     34,181,420     2,105,800       Mocelianous     203,466,000     209,705,409     △     6,219,400       TOTAL REVENUE     8,515,556,000     6,5628,904,683     △     9,306,693       EXPENDITURE     4,338,476,000     4,310,582,448     27,833,562       Expenditure     3,128,339,000     3,649,707,148     18,075,288       Involtediture     8,934,888,000     8,810,280,980     124,607,020       Education and research     3,128,339,000     3,649,707,14     18,075,288       Involtediture     8,934,888,000     8,810,280,980     124,607,020       Education and research     0     0     0     0       Non-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE     8,934,888,000     8,810,280,980     124,607,020       REVENUE     Total, EXPENDITURE     74,118,000     76,241,988     △     4,123,988       Others     0     0     0     0     0     0       Total, EXPENDITURE     Expenditure     24,117,4000	Student fees	6,804,890,000		6,804,445,460		444,540
Buildings     1,182,283,000     1,211,284,283     ▲ 16,741,286       Income from buildings activities     3,014,1000     31,814,240     2,195,580       Mocedianeous     203,466,000     2,09,705,409     △     6,219,409       TOTAL EVENUE     8,191,596,000     4,310,582,448     27,893,552       EXPENDITURE     -     -     76,858,162       Instantional administration     3,834,76,000     4,494,700,818     77,858,162       Instantional administration     8,697,300,00     8,499,700,818     77,858,162       Instantional administration     8,697,808,000     8,810,200,900     12,407,020       EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE     △     315,282,000     △     181,376,287     △     133,916,713       CONAL EVENDUE     2023 Budget     2023 Actual     Difference     0	Entrance examination fees and other fees	363,313,000		367,351,640	$\Delta$	4,038,640
Income from business activities     34,014,000     31,818,420     2,195,580       Mocediancous     203,346,000     203,705,409     △     6,219,800       TOTAL REVENUE     8,819,556,000     6,628,940,803     △     9,306,803       EXPENDITURE     1     3,328,330,000     3,649,907,714     18,075,260       Institutional administration     366,073,000     86,819,907,714     18,075,260       Incollectifie accounts     0     0     0     0       TOTAL EXPENDITURE     8,934,888,000     8,810,280,980     124,607,020       EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE     △     315,282,000     △     181,376,287     △     133,915,713       NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE     REVENUE     74,118,000     76,241,988     △     4,123,988       Others     0     0     0     0     0     0     0       TOTAL EXPENDITURE     EMPENDITURE     74,118,000     78,241,988     △     4,123,988       CORES     0     0     0     0     0     0     0 <tr< td=""><td>Donations</td><td>31,000,000</td><td></td><td>13,949,466</td><td></td><td>17,050,534</td></tr<>	Donations	31,000,000		13,949,466		17,050,534
Machelaneous     203,486,000     209,705,409     △     6,219,409       TOTAL REVENUE     8,619,596,000     8,629,904,693     △     9,306,693       EXPENDITURE     -     -     77,803,502     -     5,936,502       Education and research     3,728,339,000     3,449,700,818     77,638,182     -     1,807,528       Uncollectible accounts     0 <td>Subsidies</td> <td>1,182,893,000</td> <td></td> <td>1,201,634,298</td> <td><math>\Delta</math></td> <td>18,741,298</td>	Subsidies	1,182,893,000		1,201,634,298	$\Delta$	18,741,298
TOTAL REVENUE     8.619.566.00     8.628.904.693     △     9.306.693       EXPENDITURE     Personnel     4.338.476.000     4.310.582.449     27.903.552       Extraction and research     3.728.339.000     3.649.700.816     7.683.182       Institutional administration     868.073.000     849.997.714     18.075.268       Uncollectible accounts     0     0     0     0       TOTAL EXPENDITURE     8.934.888.000     8,810.280.980     124.607.020       EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE     2023 Budget     2023 Actual     Difference       NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE     74,118.000     78,241,988     △     4,123,988       Otheris     0     0     0     0     0     0       TOTAL REVENUE     Thisterion Road     0     0     0     0     0     0       Interest in Road     0     0     0     0     0     0     0     0     0       Total REVENUE     104.940rds     24,174.000     A     103,193.9701     138.039.701     114.23.988	Income from business activities	34,014,000		31,818,420		2,195,580
Construct     Difference     Construct     Difference       Personnel     4,338,476,000     4,310,582,448     27,893,625       Education and research     3,726,333,000     3,649,700,818     76,638,182       Education and research     3,726,333,000     3,649,700,818     76,638,182       Uncollectible accounts     0	Miscellaneous	203,486,000		209,705,409	Δ	6,219,409
Personal     4.338,476,000     4.310,582,448     27,833,582       Education and research     3,728,339,000     3,649,700,818     78,638,182       Institutional administration     0     0     0     0       TOTAL EXPENDITURE     8,934,888,000     8,810,280,980     124,607,020       EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE     △     315,752,770     △     133,915,713       NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE     2023 Budget     2023 Actual     Difference       REVENUE     2023 Budget     2023 Actual     Difference       Others     0     0     0     0     0       Others     0     0     0     0     0     0       TOTAL EXPENDITURE     Total EXPENDITURE     18,241,988     4,123,988     0	TOTAL REVENUE	8,619,596,000		8,628,904,693	Δ	9,308,693
Education and research     3,728,339,000     3,649,700,818     776,303,162       Institutional administration     0<	EXPENDITURE					
Instructional administration     866,073,000     849,997,714     18,075,286       Uncollectible accounts     0	Personnel	4,338,476,000		4,310,582,448		27,893,552
Uncallectable accounts     0     0     0     0       TOTAL EXPENDITURE     8,934,888,000     8,810,280,980     124,607,020       EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE     △     131,32915,713       NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE     2023 Budget     2023 Actual     Difference       Interest and dividends     74,118,000     78,241,988     △     4,123,988       Others     0     0     0     0     0       Interest and dividends     74,118,000     78,241,988     △     4,123,988       Chers     0     0     0     0     0     0       Interest on loans     0     0     0     0     0     0       Own-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE     0	Education and research	3,728,339,000		3,649,700,818		78,638,182
Uncallectable accounts     0     0     0     0       TOTAL EXPENDITURE     8,934,888,000     8,810,280,980     124,607,020       EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE     △     131,32915,713       NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE     2023 Budget     2023 Actual     Difference       Interest and dividends     74,118,000     78,241,988     △     4,123,988       Others     0     0     0     0     0       Interest and dividends     74,118,000     78,241,988     △     4,123,988       Chers     0     0     0     0     0     0       Interest on loans     0     0     0     0     0     0       Own-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE     0	Institutional administration	868,073,000		849,997,714		18,075,286
EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE     △ 315,292,000     △ 181,376,287     △ 133,915,713       2023 Budget     2023 Actual     Difference       REVENUE     74,118,000     76,241,988     △ 4,123,988       Others     0     0     0       TOTAL REVENUE     74,118,000     76,241,988     △ 4,123,988       Others     0     0     0     0       TOTAL REVENUE     74,118,000     76,241,988     △ 4,123,988       Interest on loans     0     0     0     0       Others     0     0     0     0     0       TOTAL EXPENDITURE     0     0     0     0     0       NON-EDUCATIONAL ACTIVITES INCOME AND EXPENDITURE BALANCE     74,118,000     76,241,988     △ 4,123,988       CURRENT ACCOUNT BALANCE     2023 Budget     2023 Actual     Difference       EXTRAORDINARY INCOME AND EXPENDITURE     202,000     200,000     0       Gain on the sale of assets     200,000     203,265,12     4,903,488       TOTAL EXPENDITURE     34,230,000     29,326,512 <td< td=""><td>Uncollectible accounts</td><td></td><td></td><td></td><td></td><td>0</td></td<>	Uncollectible accounts					0
2023 Budget     2023 Actual     Difference       REVENUE     Interest and dividends     74,118,000     76,241,988     △     4,123,988       Others     0     0     0     0     0     0       TOTAL REVENUE     74,118,000     76,241,988     △     4,123,988     △     4,123,988       EXPENDITURE     0     0     0     0     0     0       TOTAL EXPENDITURE     0     0     0     0     0     0       CURRENT ACCOUNT BALANCE     74,118,000     76,241,988     △     4,123,988     △     4,123,988       CURRENT ACCOUNT BALANCE     0     0     0     0     0     0       CURRENT ACCOUNT BALANCE     74,118,000     76,241,988     △     4,123,988     △     4,123,988       CURRENT ACCOUNT BALANCE     2023 Budget     2003 Actual     Difference       EXTRAORDINARY INCOME AND EXPENDITURE     200,000     200,000     0     0       Cutres     34,030,000     29,126,512     4,903,488     TOTAL REVENUE     34,230,000<	TOTAL EXPENDITURE	8,934,888,000		8,810,280,980		124,607,020
NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE       REVENUE       Interest and dividends     74,118,000     78,241,988     △     4,123,988       Others     0     0     0     0     0       TOTAL REVENUE     74,118,000     78,241,988     △     4,123,988       EXPENDITURE     0     0     0     0     0       Interest on loans     0     0     0     0     0       Others     0     0     0     0     0     0     0       TOTAL EXPENDITURE     0	EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE		Δ		Δ	133,915,713
NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE       REVENUE       Interest and dividends     74,118,000     78,241,988     △     4,123,988       Others     0     0     0     0     0       TOTAL REVENUE     74,118,000     78,241,988     △     4,123,988       EXPENDITURE     0     0     0     0     0       Interest on loans     0     0     0     0     0       Others     0     0     0     0     0     0     0       TOTAL EXPENDITURE     0		2023 Budaet		2023 Actual		Difference
Interest and dividends Others     74,118,000     78,241,988     △     4,123,988       CMPris     0	NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE					
Others     0     0     0     0     0       TOTAL REVENUE     74,118,000     78,241,988     △     4,123,988       EXPENDITURE     0     0     0     0     0       Others     0     0     0     0     0     0       TOTAL EXPENDITURE     0	REVENUE					
TOTAL REVENUE     74,118,000     78,241,988     △     4,123,988       EXPENDITURE Interest on loans     0     0     0     0     0       Others     0     0     0     0     0     0       TOTAL EXPENDITURE     0     0     0     0     0     0       TOTAL EXPENDITURE     0     0     0     0     0     0     0       TOTAL EXPENDITURE     0 </td <td>Interest and dividends</td> <td>74,118,000</td> <td></td> <td>78,241,988</td> <td><math>\Delta</math></td> <td>4,123,988</td>	Interest and dividends	74,118,000		78,241,988	$\Delta$	4,123,988
EXPENDITURE     Interest on loans     0     0     0       Others     0     0     0     0     0       TOTAL EXPENDITURE     0     0     0     0     0     0       NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE     74,118,000     78,241,988     △     4,123,988       CURRENT ACCOUNT BALANCE     241,174,000     △     103,134,299     △     138,039,701       2023 Budget     2023 Actual     Difference       EXTRAORDINARY INCOME AND EXPENDITURE     2     200,000     200,000     0       Gain on the sale of assets     200,000     29,126,512     4,903,488       EXPENDITURE     34,230,000     29,326,512     4,903,488       EXPENDITURE     34,230,000     29,326,512     4,903,488       EXPENDITURE     9,779,000     19,536,392     △     9,757,392       Others     0     0     0     0     0       TOTAL EXPENDITURE     9,779,000     19,536,392     △     9,757,392       Chers     0     0     0	Others	0		0		0
Interest on loans     0     0     0     0       Others     0     0     0     0     0     0       TOTAL EXPENDITURE     0	TOTAL REVENUE	74,118,000		78,241,988	Δ	4,123,988
Interest on loans     0     0     0     0       Others     0     0     0     0     0     0       TOTAL EXPENDITURE     0	EXPENDITURE					
Others     0     0     0     0       TOTAL EXPENDITURE     0     0     0     0       NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE     74,118,000     76,241,988     △     4,123,988       CURRENT ACCOUNT BALANCE     241,174,000     △     103,134,299     △     138,039,701       2023 Budget     2023 Actual     Difference       EXTRAORDINARY INCOME AND EXPENDITURE     2023 Actual     Difference       REVENUE     34,030,000     29,126,512     4,903,488       TOTAL REVENUE     34,230,000     29,326,512     4,903,488       EXPENDITURE     34,230,000     29,326,512     4,903,488       EXPENDITURE     34,230,000     29,326,512     4,903,488       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     9,779,000     19,536,392     △     9,757,382       Others     0     0     0     0     0     0     0       TOTAL EXPENDITURE     24,451,000     9,799,000     19,536,392     △     9,757,392       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     24,451,000     9,70		0		0		0
TOTAL EXPENDITURE     0     0     0     0       NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE     74,118,000     78,241,988     △     4,123,988       CURRENT ACCOUNT BALANCE     △     241,174,000     △     103,134,299     △     138,039,701       2023 Budget     2023 Actual     Difference       EXTRAORDINARY INCOME AND EXPENDITURE       REVENUE     34,030,000     29,126,512     4,903,488       TOTAL REVENUE     34,230,000     29,326,512     4,903,488       EXPENDITURE     34,230,000     29,326,512     4,903,488       Cohers     0     0     0     0       TOTAL REVENUE     34,230,000     29,326,512     4,903,488       EXPENDITURE						0
NON-EDUCATIONAL ACTIVITIES INCOME AND EXPENDITURE BALANCE     74,118,000     78,241,988     △     4,123,988       CURRENT ACCOUNT BALANCE     △     241,174,000     △     103,134,299     △     138,039,701       2023 Budget     2023 Actual     Difference       EXTRAORDINARY INCOME AND EXPENDITURE     2023 Actual     Difference       REVENUE     34,030,000     29,126,512     4,903,488       TOTAL REVENUE     34,230,000     29,326,512     4,903,488       EXPENDITURE     34,230,000     29,326,512     4,903,488       Conso on disposal of assets     9,779,000     19,536,392     △     9,757,392       Others     0						
CURRENT ACCOUNT BALANCE     △     241,174,000     △     103,134,299     △     138,039,701       2023 Budget     2023 Actual     Difference       EXTRAORDINARY INCOME AND EXPENDITURE     200,000     200,000     200,000     0       Gain on the sale of assets     200,000     200,000     200,000     0       Others     34,030,000     29,126,512     4,903,488       EXPENDITURE     34,230,000     29,326,512     4,903,488       EXPENDITURE     0     0     0     0       Others     9,779,000     19,536,392     △     9,757,392       TOTAL EXPENDITURE     9,779,000     19,536,392     △     9,757,392       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     24,451,000     9,790,120     14,660,880       RESERVE FUND     70,000     -     70,000     -     70,000       ANNUAL INCOME AND EXPENDITURE BALANCE     216,793,000     △     93,344,179     △     123,448,821       TRANSFER TO CAPITAL FUNDS     △     216,793,000     △     773,485,049     98,587,951       AN				_	^	
2023 Budget     2023 Actual     Difference       EXTRAORDINARY INCOME AND EXPENDITURE			^			
EXTRAORDINARY INCOME AND EXPENDITURE       Revenue     200,000     200,000     0       Others     34,030,000     29,126,512     4,903,488       TOTAL REVENUE     34,230,000     29,326,512     4,903,488       EXPENDITURE     34,230,000     29,326,512     4,903,488       Others     34,230,000     29,326,512     4,903,488       EXPENDITURE     200,000     19,536,392     △     9,757,392       Others     0     0     0     0     0       TOTAL EXPENDITURE     9,779,000     19,536,392     △     9,757,392       Others     0     0     0     0     0       TOTAL EXPENDITURE     9,779,000     19,536,392     △     9,757,392       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     24,451,000     9,790,120     14,660,880       RESERVE FUND     70,000     -     70,000     -     70,000       ANNUAL INCOME AND EXPENDITURE BALANCE     24,703,000     △     93,341,79     △     123,448,821       REVERSAL OF CAPITAL FUNDS     △     216,79		<u> </u>		100,104,200		100,000,701
REVENUE     200,000     200,000     00       Others     34,030,000     29,126,512     4,903,488       TOTAL REVENUE     34,230,000     29,326,512     4,903,488       EXPENDITURE     34,230,000     29,326,512     4,903,488       Others     34,230,000     29,326,512     4,903,488       EXPENDITURE     34,230,000     19,536,392     △     9,757,392       Others     0     0     0     0     0       TOTAL EXPENDITURE     9,779,000     19,536,392     △     9,757,392       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     9,779,000     19,536,392     △     9,757,392       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     24,451,000     9,790,120     14,660,800       RESERVE FUND		2023 Budget		2023 Actual		Difference
Gain on the sale of assets     200,000     200,000     0       Others     34,030,000     29,126,512     4,903,488       TOTAL REVENUE     34,230,000     29,326,512     4,903,488       EXPENDITURE     34,230,000     29,326,512     4,903,488       Loss on disposal of assets     9,779,000     19,536,392 $\Delta$ 9,757,392       Others     0     0     0     0     0       TOTAL EXPENDITURE     9,779,000     19,536,392 $\Delta$ 9,757,392       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     9,779,000     19,536,392 $\Delta$ 9,757,392       EXERVE FUND     70,000     -     70,000     -     70,000       ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS $\Delta$ 216,793,000 $\Delta$ 93,344,179 $\Delta$ 123,448,821       ANNUAL INCOME AND EXPENDITURE BALANCE $\Delta$ 872,073,000 $\Delta$ 773,485,049 $\Delta$ 98,587,951       ANNUAL INCOME AND EXPENDITURE BALANCE $\Delta$ 872,073,000 $\Delta$ 866,829,228 $\Delta$ 222,036,772						
Others     34,030,000     29,126,512     4,903,488       TOTAL REVENUE     34,230,000     29,326,512     4,903,488       EXPENDITURE     34,230,000     29,326,512     4,903,488       Others     0     0     0     0       Others     0     0     0     0     0       TOTAL EXPENDITURE     9,779,000     19,536,392     △     9,757,392       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     24,451,000     9,790,120     14,660,880       RESERVE FUND     70,000     -     70,000     -     70,000       ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS     △     216,793,000     △     93,344,179     △     123,448,821       TRANSFER TO CAPITAL FUNDS     △     216,793,000     △     93,344,179     △     123,448,821       TRANSFER TO CAPITAL FUNDS     △     216,793,000     △     773,485,049     △     98,587,951       ANNUAL INCOME AND EXPENDITURE BALANCE     △     1,088,866,000     △     866,829,228     △     222,036,772       BALANCE CARRIED		200.000		200.000		0
TOTAL REVENUE     34,230,000     29,326,512     4,903,488       EXPENDITURE     Loss on disposal of assets     9,779,000     19,536,392     △     9,757,392       Others     0     0     0     0     0       TOTAL EXPENDITURE     9,779,000     19,536,392     △     9,757,392       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     24,451,000     9,790,120     14,660,880       RESERVE FUND     70,000     -     70,000       ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS     △     216,733,000     △     93,344,179     △     123,448,821       TRANSFER TO CAPITAL FUNDS     △     872,073,000     △     773,485,049     △     98,587,951       ANNUAL INCOME AND EXPENDITURE BALANCE     △     10,888,866,000     △     866,829,228     △     222,036,772       BALANCE CARRIED OVER FROM PREVIOUS YEAR     111,678,000     111,677,517     483       REVERSAL OF CAPITAL FUNDS     △     977,188,000     △     755,151,711     △     222,036,289       BALANCE CARRIED FORWARD TO NEXT YEAR     △     977,188,000						
EXPENDITURE     9,779,000     19,536,392     0     9,757,392       Others     0     0     0     0     0       TOTAL EXPENDITURE     9,779,000     19,536,392     0     9,757,392       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     9,779,000     19,536,392     0     9,757,392       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     24,451,000     9,790,120     14,660,880       RESERVE FUND     70,000     -     70,000       ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS     216,793,000     3,344,179     123,448,821       TRANSFER TO CAPITAL FUNDS $\Delta$ 872,073,000 $\Delta$ 773,485,049 $\Delta$ 98,587,951       ANNUAL INCOME AND EXPENDITURE BALANCE $\Delta$ 1,088,866,000 $\Delta$ 866,829,228 $\Delta$ 222,036,772       BALANCE CARRIED OVER FROM PREVIOUS YEAR     111,678,000     111,677,517     483       REVERSAL OF CAPITAL FUNDS     0     0     0     0       BALANCE CARRIED FORWARD TO NEXT YEAR $\Delta$ 977,188,000 $\Delta$ 755,151,711 $\Delta$ 222,036,289     222,036,289     222,036,289     222,036,289     222,036,289     222,036,289 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
Loss on disposal of assets     9,779,000     19,536,392     △     9,757,392       Others     0		0 1,200,000		20,020,012		1,000,100
Others     0     0     0       TOTAL EXPENDITURE     9,779,000     19,536,392     △     9,757,392       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     24,451,000     9,790,120     14,660,880       RESERVE FUND     70,000     -     70,000       ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS     △     216,793,000     △     93,344,179     △     123,448,821       ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS     △     216,793,000     △     773,485,049     △     98,587,951       ANNUAL INCOME AND EXPENDITURE BALANCE     △     1,088,866,000     △     866,829,228     △     222,036,772       BALANCE CARRIED OVER FROM PREVIOUS YEAR     111,677,517     483     △     10     0     0     0       BALANCE CARRIED FORWARD TO NEXT YEAR     △     977,188,000     △     755,151,711     △     222,036,289       TOTAL INCOME     8,727,944,000     8,736,473,193     △     8,529,193						
TOTAL EXPENDITURE     9,779,000     19,536,392     △     9,757,392       EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     24,451,000     9,790,120     14,660,880       RESERVE FUND     70,000     -     70,000       ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS     △     216,793,000     △     93,344,179     △     123,448,821       ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS     △     872,073,000     △     773,485,049     △     98,587,951       ANNUAL INCOME AND EXPENDITURE BALANCE     △     1,088,866,000     △     866,829,228     △     222,036,772       BALANCE CARRIED OVER FROM PREVIOUS YEAR     111,677,517     483       REVERSAL OF CAPITAL FUNDS     0     0     0       BALANCE CARRIED FORWARD TO NEXT YEAR     △     977,188,000     △     755,151,711     △     222,036,289       TOTAL INCOME     8,727,944,000     8,736,473,193     △     8,529,193	Loss on disposal of assets	- / - /			$\Delta$	9,757,392
EXTRAORDINARY INCOME AND EXPENDITURE BALANCE     24,451,000     9,790,120     14,660,880       RESERVE FUND     70,000     -     70,000       ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS     \$\alpha\$ 216,793,000     \$\alpha\$ 93,344,179     \$\alpha\$ 123,448,821       TRANSFER TO CAPITAL FUNDS     \$\alpha\$ 872,073,000     \$\alpha\$ 773,485,049     \$\alpha\$ 98,587,951       ANNUAL INCOME AND EXPENDITURE BALANCE     \$\alpha\$ 1,088,866,000     \$\alpha\$ 866,829,228     \$\alpha\$ 222,036,772       BALANCE CARRIED OVER FROM PREVIOUS YEAR     111,678,000     111,677,517     483       REVERSAL OF CAPITAL FUNDS     0     0     0     0       BALANCE CARRIED FORWARD TO NEXT YEAR     \$\alpha\$ 977,188,000     \$\alpha\$,736,473,193     \$\alpha\$,8529,193       TOTAL INCOME     8,727,944,000     8,736,473,193     \$\alpha\$,8529,193	Others	0		0		0
RESERVE FUND     70,000     -     70,000       ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS     \$\trianslashed{216,793,000}     \$\trianslashed{93,344,179}     \$\trianslashed{123,448,821}       TRANSFER TO CAPITAL FUNDS     \$\trianslashed{216,793,000}     \$\trianslashed{93,344,179}     \$\trianslashed{123,448,821}       TRANSFER TO CAPITAL FUNDS     \$\trianslashed{872,073,000}     \$\trianslashed{773,485,049}     \$\trianslashed{98,587,951}       ANNUAL INCOME AND EXPENDITURE BALANCE     \$\trianslashed{111,088,866,000}     \$\trianslashed{866,829,228}     \$\trianslashed{222,036,772}       BALANCE CARRIED OVER FROM PREVIOUS YEAR     \$\trianslashed{111,678,000}     \$\trianslashed{111,677,517}     \$\trianslashed{483}       REVERSAL OF CAPITAL FUNDS     0     0     0     0     0       BALANCE CARRIED FORWARD TO NEXT YEAR     \$\Delta\$,977,188,000     \$\Delta\$,755,151,711     \$\Delta\$,222,036,289     \$\trianslashed{222,036,289}     \$\trianslashed{375,944,000}     \$\trianslashed{375,944,000}     \$\trianslashed{375,943,193}     \$\Delta\$,8529,193     \$\trianslashed{35,29,193}	TOTAL EXPENDITURE	9,779,000		19,536,392	Δ	9,757,392
ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS     △     216,793,000     △     93,344,179     △     123,448,821       TRANSFER TO CAPITAL FUNDS     △     872,073,000     △     773,485,049     △     98,587,951       ANNUAL INCOME AND EXPENDITURE BALANCE     △     1,088,866,000     △     866,829,228     △     222,036,772       BALANCE CARRIED OVER FROM PREVIOUS YEAR     111,678,000     111,677,517     483       REVERSAL OF CAPITAL FUNDS     0     0     0     0       BALANCE CARRIED FORWARD TO NEXT YEAR     △     977,188,000     △     755,151,711     △     222,036,289       TOTAL INCOME     8,727,944,000     8,736,473,193     △     8,529,193	EXTRAORDINARY INCOME AND EXPENDITURE BALANCE	24,451,000		9,790,120		14,660,880
ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS     △     216,793,000     △     93,344,179     △     123,448,821       TRANSFER TO CAPITAL FUNDS     △     872,073,000     △     773,485,049     △     98,587,951       ANNUAL INCOME AND EXPENDITURE BALANCE     △     1,088,866,000     △     866,829,228     △     222,036,772       BALANCE CARRIED OVER FROM PREVIOUS YEAR     111,678,000     111,677,517     483       REVERSAL OF CAPITAL FUNDS     0     0     0     0       BALANCE CARRIED FORWARD TO NEXT YEAR     △     977,188,000     △     755,151,711     △     222,036,289       TOTAL INCOME     8,727,944,000     8,736,473,193     △     8,529,193	RESERVE FUND	70,000		_		70,000
ANNUAL INCOME AND EXPENDITURE BALANCE     △ 1,088,866,000     △ 866,829,228     △ 222,036,772       BALANCE CARRIED OVER FROM PREVIOUS YEAR     111,678,000     111,677,517     483       REVERSAL OF CAPITAL FUNDS     0     0     0     0       BALANCE CARRIED FORWARD TO NEXT YEAR     △ 977,188,000     △ 755,151,711     △ 222,036,289       TOTAL INCOME     8,727,944,000     8,736,473,193     △ 8,529,193	ANNUAL INCOME AND EXPENDITURE BALANCE WITHOUT DEDUCTION OF CAPITAL FUNDS	,	Δ	93,344,179	Δ	123,448,821
BALANCE CARRIED OVER FROM PREVIOUS YEAR     111,678,000     111,677,517     483       REVERSAL OF CAPITAL FUNDS     0	TRANSFER TO CAPITAL FUNDS	△ 872,073,000	Δ	773,485,049	Δ	98,587,951
REVERSAL OF CAPITAL FUNDS     0 <td>ANNUAL INCOME AND EXPENDITURE BALANCE</td> <td>△1,088,866,000</td> <td>Δ</td> <td>866,829,228</td> <td>Δ</td> <td>222,036,772</td>	ANNUAL INCOME AND EXPENDITURE BALANCE	△1,088,866,000	Δ	866,829,228	Δ	222,036,772
BALANCE CARRIED FORWARD TO NEXT YEAR          \[ \Delta 977,188,000 \[ \Delta 755,151,711 \] \[ \Delta 222,036,289        TOTAL INCOME          8,727,944,000 \]           8,736,473,193 \[ \Delta 8,529,193	BALANCE CARRIED OVER FROM PREVIOUS YEAR	111,678,000		111,677,517		483
TOTAL INCOME 8,727,944,000 8,736,473,193	REVERSAL OF CAPITAL FUNDS	0		0		0
	BALANCE CARRIED FORWARD TO NEXT YEAR	△ 977,188,000	Δ	755,151,711	Δ	222,036,289
TOTAL EXPENDITURE     8,944,737,000     8,829,817,372     114,919,628						
		8,727,944,000		8,736,473,193	$\triangle$	8,529,193

## **BALANCE SHEET**

As of March 31, 2024



				( <b>J</b> apanese yen)
	2023	2022		Difference
ASSETS	40 047 750 000	44 004 700 574		0 750 047 000
Fixed assets	43,817,750,860	41,064,733,571		2,753,017,289
Tangible fixed assets:	18,447,632,340	18,509,499,258	$\triangle$	61,866,918
Land	4,115,990,988	4,076,896,028		39,094,960
Buildings	9,631,588,055	9,878,536,671	Δ	246,948,616
Structures	427,053,091	493,287,986	Δ	66,234,895
Educational equipment	665,062,936	654,940,092		10,122,844
Institutional administrative equipment	26,179,664	32,051,644	Δ	5,871,980
Books	3,417,285,603	3,369,586,235		47,699,368
Vehicles	3	75,602	$\triangle$	75,599
Construction in progress	164,472,000	4,125,000		160,347,000
Specified assets	25,229,577,265	22,358,651,476		2,870,925,789
Intangible fixed assets	140,541,255	196,582,837	$\triangle$	56,041,582
Current assets:	3,423,664,580	6,293,916,916	$\triangle$	2,870,252,336
Cash at bank and in hand	3,328,165,347	6,200,000,000	Δ	2,871,834,653
Accounts receivable	85,349,534	83,812,673		1,536,861
Short-term loans receivable	5,470,073	5,783,937	Δ	313,864
Advance payments	4,679,626	4,320,306		359,320
TOTAL ASSETS	47,241,415,440	47,358,650,487	Δ	117,235,047
	2023	2022		Difference
LIABILITIES				
Fixed liabilities:	2,215,855,414	2,277,583,938	$\triangle$	61,728,524
Long-term accounts payable	0	52,043,640	$\Delta$	52,043,640
Accrued severance indemnities	2,215,855,414	2,225,540,298	$\triangle$	9,684,884
Current liabilities:	1,904,095,805	1,866,258,149		37,837,656
Accounts payable	245,661,427	202,444,204		43,217,223
Advance received	1,527,086,780	1,542,961,200	$\triangle$	15,874,420
Deposits received	131,347,598	120,852,745		10,494,853
TOTAL LIABILITIES	4,119,951,219	4,143,842,087	Δ	23,890,868
	2023	2022		Difference
NET ASSETS				
Capital funds:	43,876,615,932	43,103,130,883		773,485,049
No.1 capital fund	33,621,966,638	32,909,386,629		712,580,009
No.2 capital fund	5,156,998,330	5,096,093,290		60,905,040
No.3 capital fund	4,567,650,964	4,567,650,964		0
No.4 capital fund	530,000,000	530,000,000		0
Balance carried forward to next year	△ 755,151,711	111,677,517	Δ	866,829,228
TOTAL NET ASSETS	43,121,464,221	43,214,808,400	Δ	93,344,179
TOTAL LIABILITIES AND NET ASSETS	47,241,415,440	47,358,650,487	$\bigtriangleup$	117,235,047